



MERU UNIVERSITY OF SCIENCE AND TECHNOLOGY

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University Examinations 2023/2024

FOURTH YEAR SECOND SEMESTER EXAMINATION FOR THE DEGREE OF
BACHELOR OF COMMUNITY HEALTH AND DEVELOPMENT AND BACHELOR OF
HEALTH RECORDS AND INFORMATION MANAGEMENT

HPP 3403/HPR 3423: PROJECT PLANNING MANAGEMENT AND STRATEGIC LEADERSHIP

DATE: APRIL 2024

TIME: 2 HOURS

INSTRUCTIONS:

Answer question one and any other two questions

QUESTION ONE (30 MARKS)

1. Giving relevant examples, define the following terms: (3 Marks)
 - i) Program
 - ii) Project
 - iii) Stakeholder
2. Explain three benefits of effective project management (3 Marks)
3. Differentiate between project monitoring and evaluation as used in project management (4 Marks)
4. Explain 3 factors that might influence effective implementation of Health-related projects (3 Marks)

5. An antenatal care project is in its initial stages of implementation. Outline 3 project risks likely to be encountered (3 Marks)
6. You have been appointed as a member of a reengineering project meant to improve the efficiency of the Meru County water supply operations. Using relevant illustration, outline the phases of project life cycle (7 marks)
7. Outline four reasons why projects should have a good organization structure (4 Marks)
8. What is the importance of stakeholder involvement at all stages of a project? (3 Marks)

QUESTION TWO (20 MARKS)

Benga Medical team is planning to initiate an Automated Monitoring System of Medical Products. You have been appointed as the project manager.

- i. Explain five principles of project management that you would use in the management of the project (10 marks)
- ii. Describe the challenges that you as the project manager is likely to face while discharging your duties in the project (10 marks)

QUESTION THREE (20 MARKS)

Risks are inevitable in any healthcare project hence project managers require excellent skills to ensure successful implementation of projects

- i. Discuss the skills that project managers need to have in order to discharge their responsibilities and duties in health projects (10 marks)
- ii. As a project manager, discuss 5 strategies that you would employ to reduce project risks (10 Marks)

QUESTION FOUR (20 MARKS)

Monitoring and evaluation are critical activities and integral part in the project management process.

- i. With examples, discuss the importance of monitoring the processes of a project (10 Marks)
- ii. Explain the components of summative evaluation (4 Marks)
- iii. Explain 6 reasons for failure of projects after donor withdrawal despite huge capital investments (6 marks)